

# Agenda

#### Introduction

Louis Schmid, Head of Investor Relations Swisscom

#### 1. Achievements

Christoph Aeschlimann, CEO Swisscom

#### 2. Business update – Switzerland and Italy

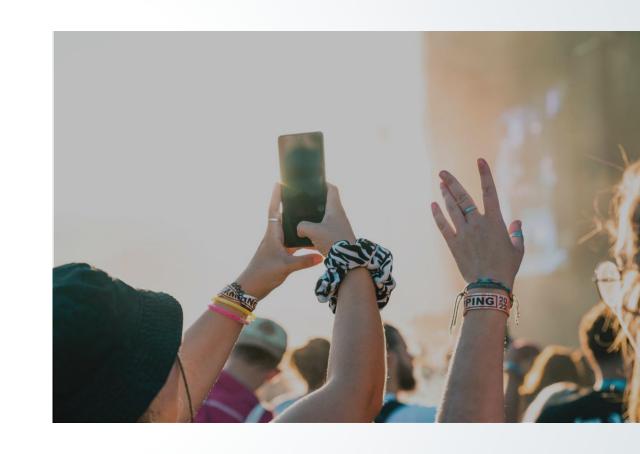
Christoph Aeschlimann, CEO Swisscom

#### 3. Financial results

Eugen Stermetz, CFO Swisscom

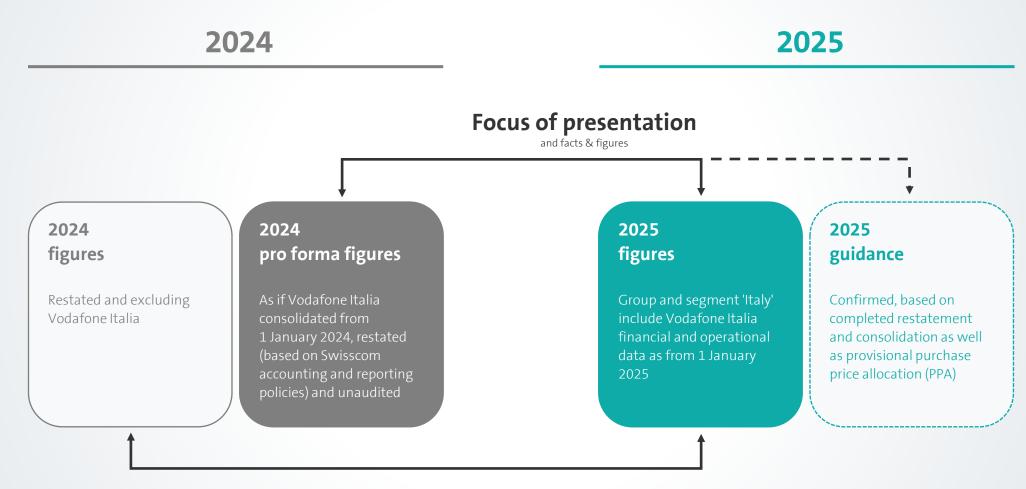
**Questions & answers** 

**Appendix** 





## Pro forma comparison to facilitate a meaningful like-for-like comparison



**Focus of financial statements** 



# **Achievements**

Christoph Aeschlimann
CEO Swisscom





### Successful start into the new Swisscom chapter



#### Q1 results spot on

On track to achieve guidance. New Group organisation since 1 April 2025



#### **Leading in Switzerland**

Strongest Telco brand<sup>1</sup>. Best W- network. Unique multi-brand portfolio



#### **Next convergence level**

New B2C multi-mobile offering and NextGen B2B portfolio coming soon



#### **Integration started**

Execution in full swing.

New ExCo committed to lead and perform



#### **Increasing value focus in Italy**

1<sup>st</sup> steps to drive differentiation and stabilise Telco business implemented

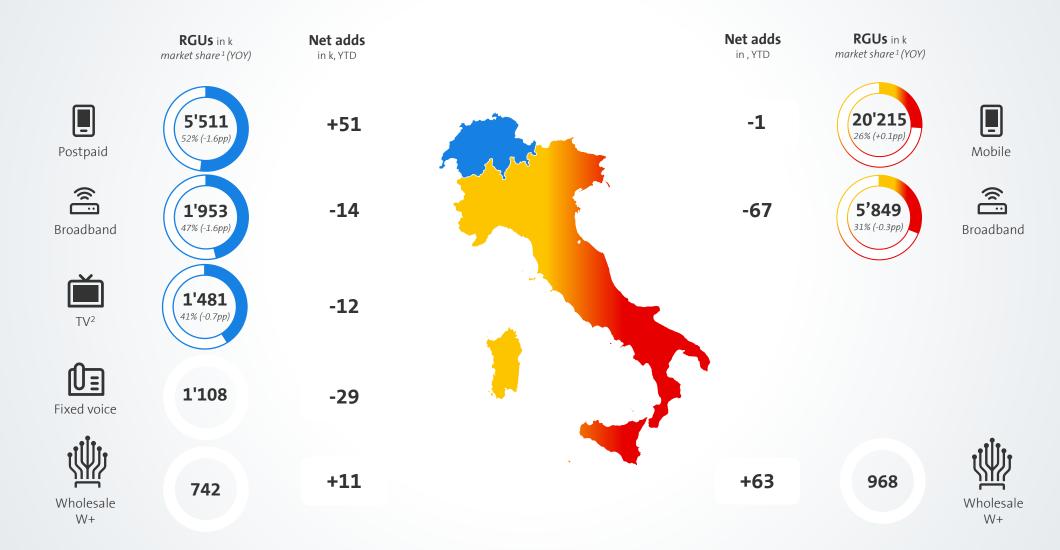


#### **Guidance 2025 confirmed**<sup>2</sup>

Revenue 15.0-15.2, EBITDAaL ~5.0, CAPEX 3.1-3.2, OpFCF 1.8-1.9



# **RGU** base broadly stable in Switzerland and Italy





# On track to achieve guidance 2025

Q1 fully in line with FY guidance



3'759 (-47, -1.2%)



1'277



(-90, -6.6%)



-779 (+118, -13.2%)



**OpFCF** 

**CAPEX** 

Revenue

in CHF mn (YOY in CHF mn, %)

**EBITDAaL** 



**Stability** in Switzerland



1'962 (-24, -1.2%)



865 (-21, -2.4%)



-423 (+22, -4.9%)



 $(\checkmark)$ 

442 (+1, +0.2%)

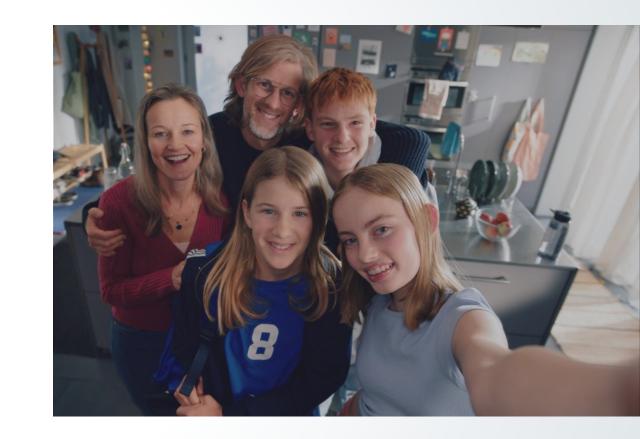


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# Business update – Switzerland and Italy

Christoph Aeschlimann
CEO Swisscom





## Roadmap 2025 to drive long-term value creation

Cement #1 position in Switzerland

- Manage Telco top line
- Execute Telco cost transformation

Achieve profitable IT growth





#### **B2C:** stimulate RGU inflow momentum across all brands



#### Telco

# Drive multi-mobile convergence and HH penetration

- New multi-mobile convergence offering 'We are family' successfully launched
- New blue Kids offerings as ideal starter subscriptions for families

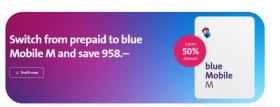
# Promote own brand offerings with value focus

Swisscom with adequate promotional approach to respond to market dynamics

# Defend customer base with sales push and enhanced presence

- wingo: strengthened positioning as fullservice provider and new pop-up selling points
- M-Budget Mobile: attractive promotions available in >250 supermarkets
- Coop Mobile: promotion weeks within Coop universe



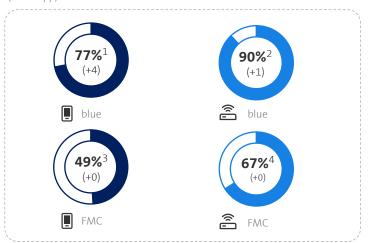




# base in k (YOY) 2<sup>nd</sup>/3<sup>rd</sup> brand 35% (+3pp) 1'684 (-25) Postpaid Postpaid Broadband

#### **Penetration rates**

(YOY in pp)





#### **B2C:** sustain value of customer base



#### Telco

#### Tap into new value catalysts

- Upsell blue subscriptions to higher value offers in new FTTH-turf with Gigabit speeds
- wingo with price increase of CHF +1 on postpaid offers from 1 July 2025
- Launch of innovative Internet box 5 for more secure and better WiFi

# Enrich customer experience with entertainment and security play

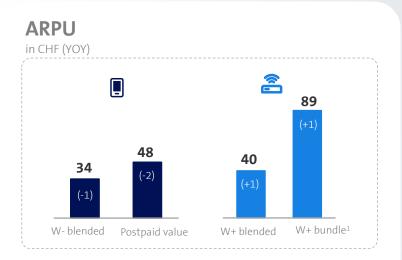
- Lever leading position in entertainment with new all-in streaming package 'blue Binge'
- Scale security as integrated connectivity element and further extend portfolio with new offerings (e.g. VPN)

# Bring 'Swisscom Benefits' to the next level

- Engage with customers through frequent, exclusive advantages to push loyalty and NPS
- 40k customers already benefitting







#### Churn



### B2B: innovate market with NextGen Telco portfolio and new IT services



#### Telco

#### Manage Telco top line

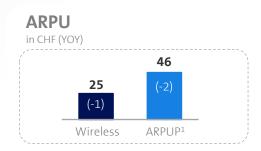
 Use attractive offerings in conjunction with customized upselling campaigns to mitigate price pressure

# Increase 'Enterprise' Connect penetration further

- Migration to SD-WAN well progressing
- Prepare prerequisite for NextGen Telco offering
- Streamline Telco portfolio

# Launch NextGen portfolio on 21 May 2025

- Fully modular, 4x convergent (mobile, wireline, security, VAS)
- Step-up in innovation to cement leading position and stimulate profitability in the mid-term



#### **SD-WAN** penetration

in % of W+ contracts

Contractual Technical migration

95 100 100
65 7 1
Q1 2025 2025e Q1 2025 2026e



# Establish 'Specialized Solutions Customers' unit

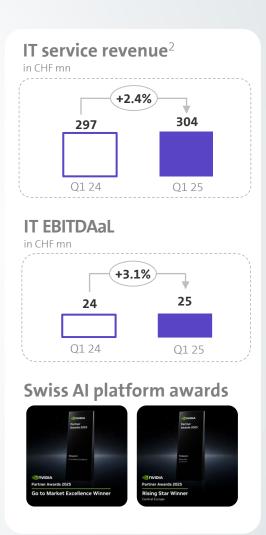
 New dedicated unit with customized solutions for critical infrastructures and services meeting highest security and resilience requirements

# Grow beyond core with new 'eGov Hub' offering

 One-stop-shop for cantonal portals and government offices, combining secure ID, e-signatures, apps and AI

# NVIDIA partner awards with Swiss AI platform

- G2M Excellence Winner
- Rising Star Winner Central Europe





# Network and Wholesale: monetise investments in future-proof networks



#### Network

# Expand best mobile network of Switzerland

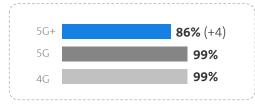
- 5G+ coverage further up
- Winner of CHIP mobile network test, outstanding and rated highly in all categories (internet, voice, 5G and availability)<sup>1</sup>



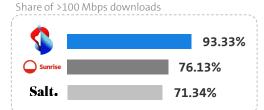
#### **FTTH rollout on track**

- Invest continuously in futureproof network: ≤10 Gbps coverage up by +6pp YOY
- New Broadband Promotion Act (Federal Council's gigabit strategy, incl. funding for rollout in rural areas) in consultation phase<sup>2</sup>

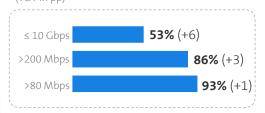
## Pop coverage (YOY in pp)



#### CHIP performance 2025<sup>1</sup>



## HH coverage<sup>3</sup>



#### Wholesale Telco

#### Strengthen #1 position in Swiss Wholesale market

- Enhanced customer experience through optimised digital customer interfaces
- Gain market share through extended FTTH footprint

# Grow Telco revenue with access services

- Push FTTH penetration further through rollout and migration from copper
- Monetise technology
   advantage and outstanding
   commercial excellence by
   upselling to higher bandwidth
   connections

#### Market share access ports<sup>4</sup>





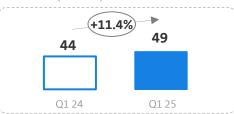
#### **FTTH** penetration

FTTH share of access lines



#### Access service revenue

in CHF mn (YOY in %)





## Drive transformation with AI and digital push



#### Telco cost

#### Lever 'phygital' shops formats

- Shops with digital self-service features, like my Swisscom screen and self-service cabins
- Enabling high quality service and efficient shop staffing

# Push efficiency of call centres with Al-driven tools for agents

- Automatic customer authenticator
- Agent Al-driven assistant for CUC agents is live

# Deploy AI for network construction automation and zero-touch operations

- Several lighthouse projects launched in 2025
- Ongoing evolvement towards Al-driven E2E FTTH construction process and incident management



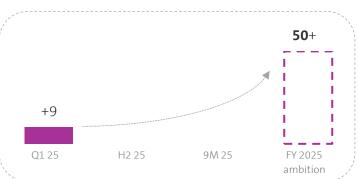






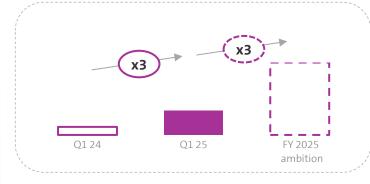
#### Telco cost savings 2025

in CHF mn, indicative



#### Phygital shops penetration<sup>1</sup>

dexed





## **Execute on integration plan**



#### Fastweb + Vodafone



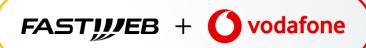
- Preparations to migrate Fastweb SIMs to own network almost completed
- SIM migration starting in Q2/Q3 2025
- MVNO cost savings from H2 2025 onwards, totalling to savings of EUR 200mn/year in 2026

#### Design and rollout of new organisation as anticipated

- Integrated ExCo since closing
- Organisational alignment progressing as planned
- Cultural integration program launched

#### Initial synergies ramp-up as planned

- Replacement of first Vodafone Group services started
- Implemented first steps of commercial integration
  - Stopped cross-company campaigns
  - Launched cross-selling initiatives on customer base
  - Started multi-brand portfolio evolution







## B2C: first steps to stabilise Telco top line implemented in Q1



#### Telco

#### Overall trends unchanged

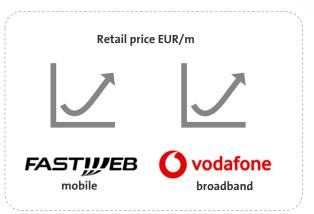
- Overall RGU trends still negative, for mobile: lower acquisition for market aggressiveness despite improving churn, for fixed: higher broadband churn negatively impacted by repricing activities done by Vodafone in 2024
- Broadband ARPU improving for reduced dilution on customer base, while declining on mobile for intense competition

#### First stabilisation steps implemented

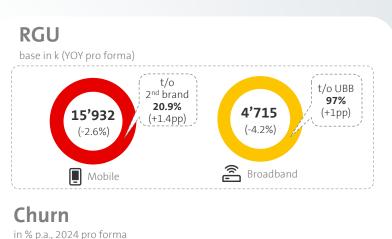
- Increased front-book prices to improve inflow ARPU in mobile and broadband
- Changed commissioning to push higher value bundles
- Stopped telesales to improve sales quality
- Stopped repricing of the base to reduce churn and improve NPS

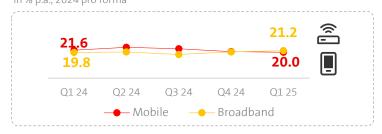
#### Product launches in Q1

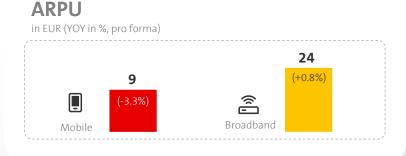
- 'Fastweb Protect': combining cyber-security and insurance services
- Vodafone 'Sempre Connessi': package ensuring home connection for entire family
- Fastweb 'Energia' for Vodafone customers













# B2C: underpin journey towards stabilisation with an enhanced value approach



#### Telco

#### Focus on value with main brands

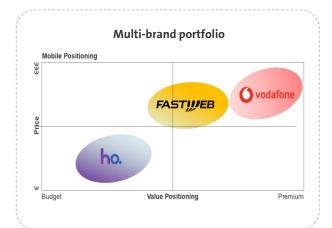
- Main brands: premium multi-product convergent. 2<sup>nd</sup> brand: mobile-only no-frills brand
- Reinforce value positioning leveraging best mobile network in Italy
- Increased focus and transparency on customer base management to improve customer experience

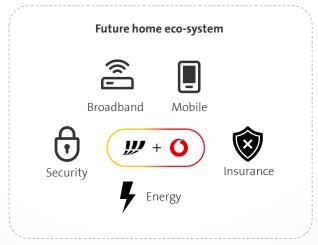
#### Keep pushing convergent economics

- Bring convergence benefit to a wider customer base leveraging Vodafone and Fastweb brands
- Drive future-home ecosystems through FMC, energy and new beyond core products (i.e. insurance)

#### A journey towards stabilisation

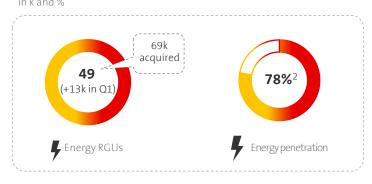
- Stabilising B2C is a mid-term play
- Focus is to improve ARPU and stabilise RGU trends
- As a result, Telco service revenue will gradually stabilise over time, while energy revenue growth will accelerate





# FMC penetration in % 54%¹ stable

#### **Energy RGUs and penetration**





## B2B Telco and IT: exploit momentum to fuel growth in IT



#### Telco

# Focus on both - maintaining and growing RGU base

 Grow in mobile (also driven by TM9 contract) and stabilise RGU base in wireline

# Drive commercial success through best customer excellence

- Unlock the unique potential of Fastweb + Vodafone salesforce
- Enhance customization of offerings for large accounts

# Continue to innovate the portfolio

 'Easy Rent' launch, the new "flexible" smartphone renting service dedicated to SMEs and professionals, with full coverage of services included

# **RGU**base in k (YOY pro forma) **4'283**(+12.3%) **1'134**(-0.3%)

#### **Products**



#### **New contracts**



# Develop Al offerings further

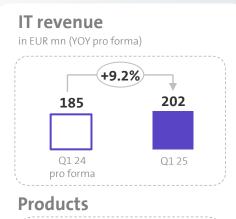
- 'Nexxt Al Factory' and 'MIIA': E2E solutions, based on own infra and Italian LLM
- New customers: signed contracts with Mondadori and BNL bank

# Push sovereign cloud solutions

 Services delivered through cutting-edge FastCloud and FastEdge, with data centres based and managed in Italy

# Develop leadership in cybersecurity

 Signed several contracts on cybersecurity, e.g. Ministero Infrastrutture e Trasporti (MIT)



# FAST cloud

#### **New contracts**





# Network and Wholesale Telco: keep on growing on the best infrastructure



#### Network

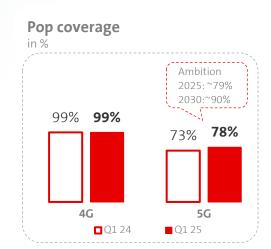
# Continuous 5G expansion on the most awarded mobile network in Italy

- Constant investments in performing 5G network and superior customer experience
- 5G coverage up +5pp YOY

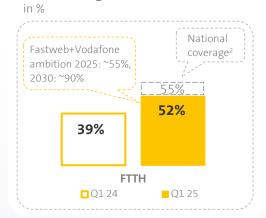
# Sei sulla Rete Mobile più premiata d'Italia! Le performance della Rete Vodafone sono premiate da Altroconsumo, Opensignal, NPERF e Ookla.

# FTTH expansion well progressing

 Combined Fastweb+Vodafone FTTH coverage up +13pp YOY, with a 50/50 passive/active<sup>3</sup> fibre share



#### HH coverage<sup>1</sup>



#### Wholesale Telco

#### **UBB** business growing

- Revenues increase double digit (+13.5% YOY) mainly driven by market success of Enel, Sky and Windtre
- Sold UBB lines up to 968k, +34% YOY, pushed by main wholesale customers

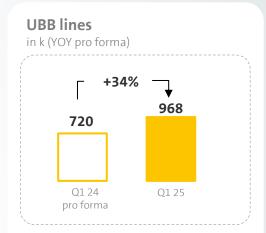
# Successful onboarding of new MVNO customer

 Ramping-up migration of CoopVoce customers on Vodafone network



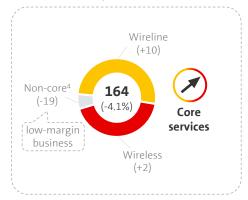
# Focus on high-margin Wholesale revenue

 Other Wholesale services<sup>4</sup> with low marginality decreasing by design



#### Wholesale external revenue

in EUR mn (YOY pro forma)





# **Financial results**

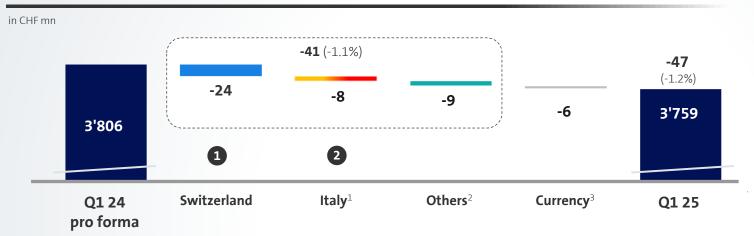
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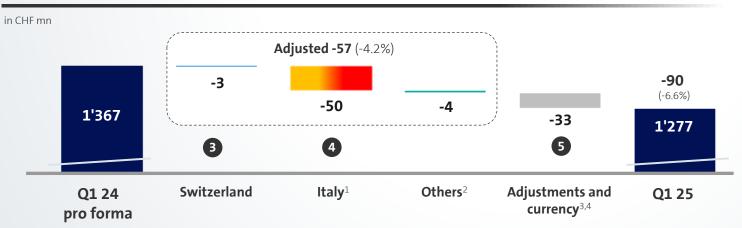
## Revenue and EBITDAaL development as anticipated

#### Revenue



- Decline in Telco service revenue and lower hard- and software sales, only partially offset by IT and Wholesale growth
- 2 Nearly stable thanks to higher IT top line and hard- and software sales, largely compensating decline in Telco service revenue

#### **EBITDAaL**



- 3 Flat thanks to Telco cost savings and higher contributions from Wholesale and IT, compensating Telco service revenue decline
- Primarily revenue mix change and increased MVNO cost for Fastweb SIMs (before migration to own network)
- Primarily due to regulatory litigations in Switzerland in prior year (CHF -24mn) and pension cost reconciliation (CHF -8mn)

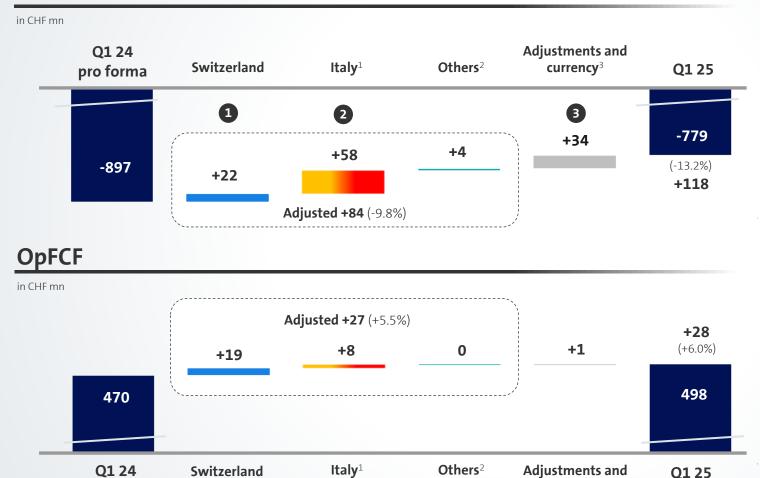
<sup>4)</sup> Includes regulatory litigations (Q1 24 CHF +24mn), transaction cost Vodafone Italia (Q1 24 CHF -6mn), integration cost Vodafone Italia (Q1 25 CHF -6mn), currency (CHF -1mn) and pension cost reconciliation (Q1 24 CHF +4mn, Q1 25 CHF -4mn)

pro forma



# OpFCF adjusted higher, driven by lower CAPEX in Switzerland and Italy

#### **CAPEX**



- 1 Extra-ordinary spendings in wireless network and IT in 2024
- One-time effects from major IT projects and customer-driven investments in prior year
- Primarily impacted by higher INWIT consolidation CAPEX in prior year

currency<sup>4</sup>

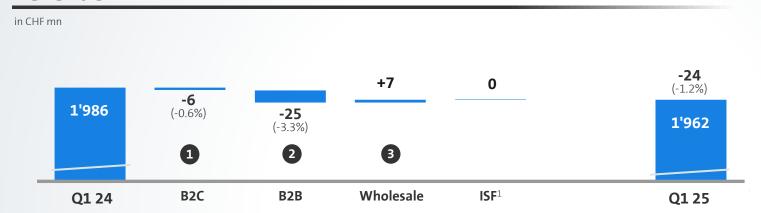
<sup>22</sup> 



# **EBITDAaL** adjusted broadly stable

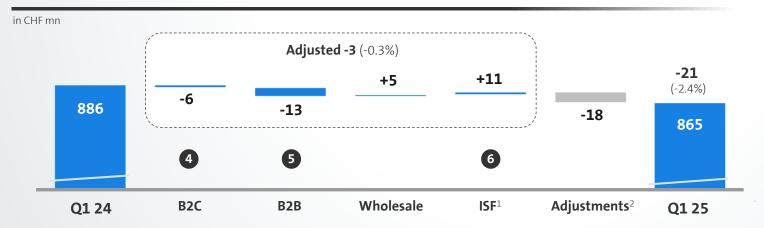


#### Revenue



- 1 Telco service revenue with moderate decrease (CHF -10mn)
- 2 Lower Telco service revenue (CHF -16mn) and lower hard- and software sales (low margin) partially compensated by IT service revenue
- 3 Higher inbound roaming

#### **EBITDAaL**



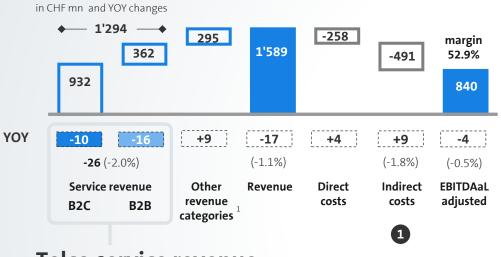
- Decrease alongside with Telco service revenue evolution. Indirect cost flattish (cost savings in workforce and IT, higher advertising expenses for 'we are family' campaigns )
- Decrease in Telco service revenue softened by cost savings (direct and indirect) and IT business contribution
- 6 Telco cost savings in maintenance and IT



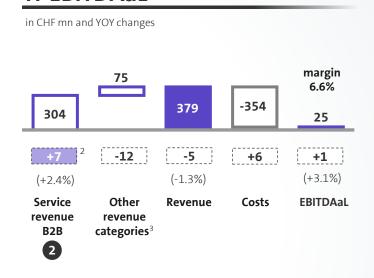
# Telco service revenue and cost savings in line with guidance



#### Telco EBITDAaL adjusted

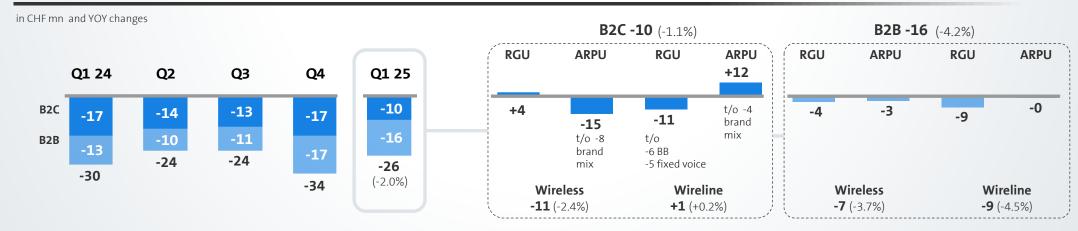


#### IT EBITDAaL



- Delivery in cost savings (as expected) despite higher advertising costs for 'we are family' campaigns
- Top line increase supported by Camptocamp acquisition

#### Telco service revenue

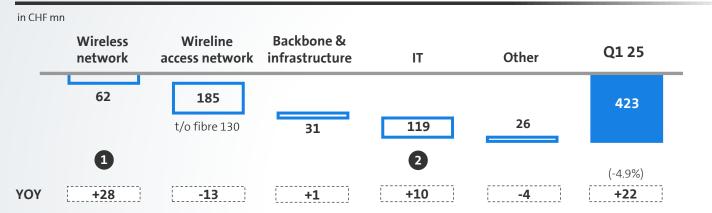




# **Stable OpFCF from Switzerland**



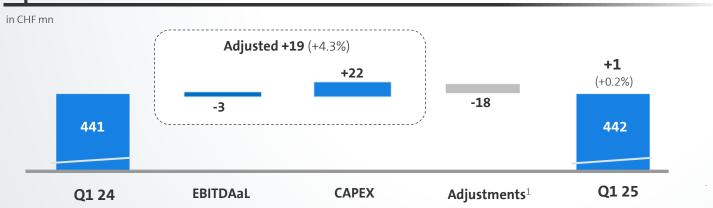
#### **CAPEX**



Primarily due to non-recurring CAPEX into Telco cloud assets in prior year

2 Due to extra-ordinary licence expenses in Q1 24

#### **OpFCF**

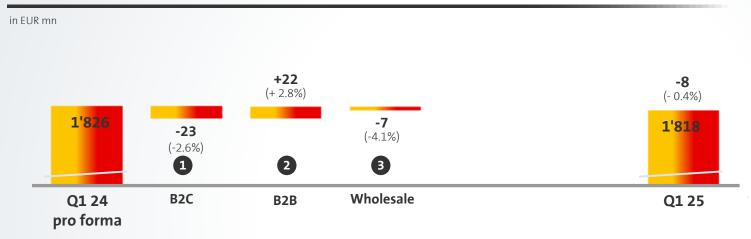




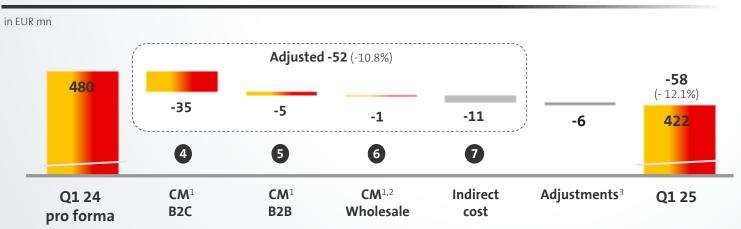
# Revenue stable and EBITDAaL development as expected



#### Revenue



#### **EBITDAaL**



- 1 Telco service revenue decline (EUR -35mn) mainly related to Vodafone brand wireless partially compensated by strong market traction in energy business
- 2 Continued growth in IT service as well as hard- and software overcompensates decline in Telco (EUR -12mn)
- Growing core business (primarily UBB), lower non-core revenue (INWIT-related business with low-margin contribution)
- Decreasing Telco service revenue and higher MVNO cost for Fastweb SIMs (before migration to own network)
- Revenue mix change (Telco down and IT with low-margin up)
- Growing core business (primarily UBB), compensating positive one-time items in prior year
- 7 Different phasing of Vodafone group services in prior year

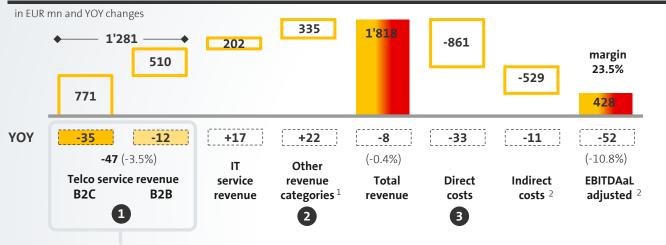
<sup>3)</sup> Integration cost Vodafone Italia (Q1 25 EUR -6mn)



# EBITDAaL adjusted impacted by ongoing Telco erosion, mainly in B2C W-

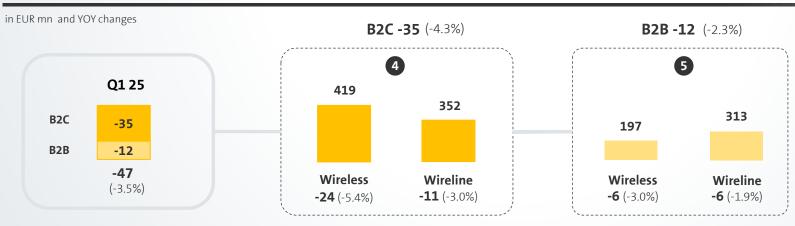


#### **EBITDAaL** adjusted



- Primarily driven by ongoing competitive pressure in wireless (EUR -30mn) as well as in wireline (EUR -17mn)
- 2 Primarily thanks to higher hard- and software sales
- Increase in direct costs driven by revenue mix change (growth in IT and Hard- and software) as well as increasing MVNO costs for Fastweb SIMs

#### Telco service revenue



- Wireless: ARPU dilution (in- vs. outflow) and RGU loss on Vodafone brand, partially compensated by RGU growth on Fastweb/ho. brands
  - Wireline: lower customer base
- Wireless: ARPU dilution mainly due to TM9 growth on Vodafone brand
  Wireline: slightly lower customer base and ARPU dilution

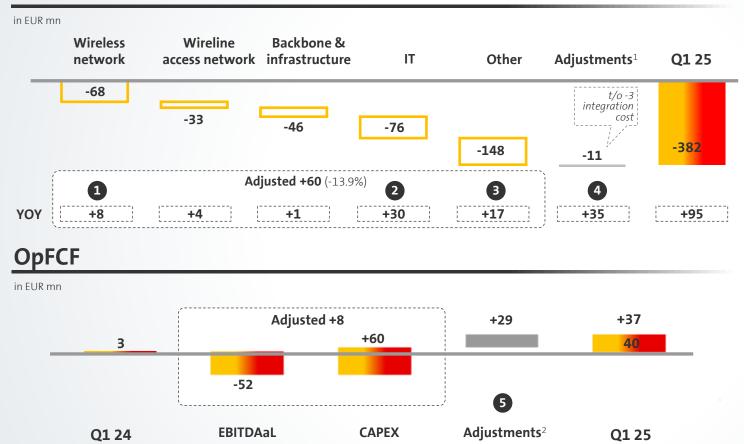
pro forma



# **OpFCF** higher driven by lower Capex



#### **CAPEX**



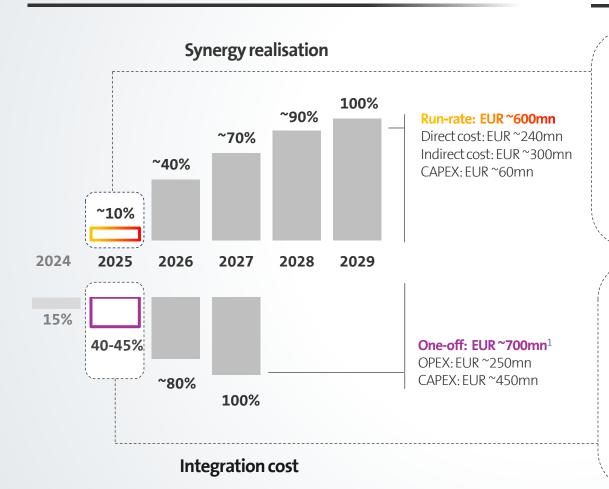
- 1 Fastweb's FWA strategy change (rollout stop of dedicated network) in 2024
- 2 Completion of major IT projects at Vodafone in 2024 (new B2C stack, capabilities for large B2B customers)
- One-time investments for B2B IRU business in prior year
- Primarily impacted by higher INWIT consolidation CAPEX in prior year (EUR +38mn)
- Integration cost of EUR -9mn (o/w EUR -6mn OPEX and EUR -3mn CAPEX) and higher INWIT consolidation CAPEX of EUR +38mn in prior year



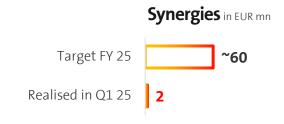
# On track to achieve planned synergies in 2025



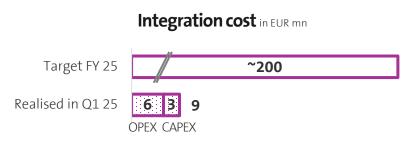
#### Ramp-up plan 2025-2029



#### **Q1 2025 update**



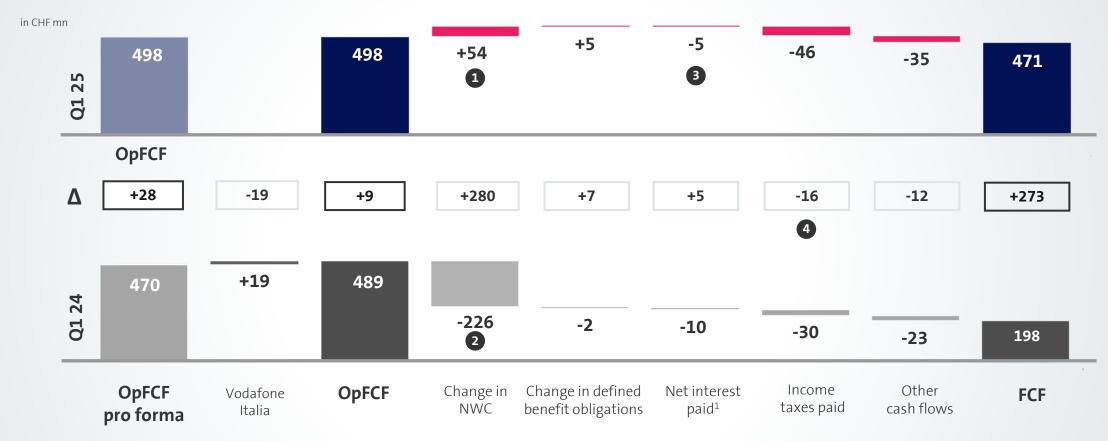
- Full-year target confirmed
- Migration of Fastweb mobile customers on-track with main savings expected from H2/2025
- First savings from Vodafone Group disentanglement secured



- Full-year target confirmed
- Costs in Q1 mainly related to 3<sup>rd</sup> party support and IT developments to unlock synergies



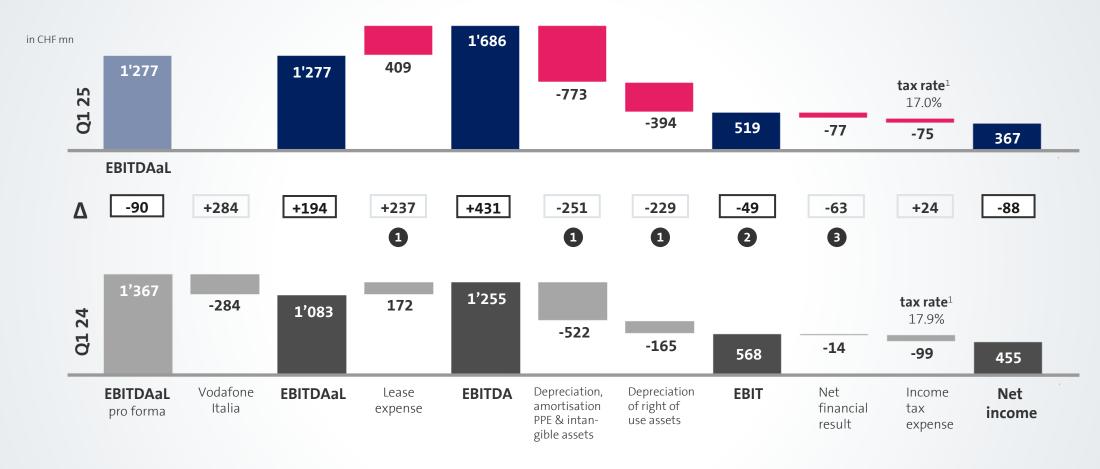
# **OpFCF stable, FCF higher due to improved NWC**



- 1 Decrease of trade receivables and increase of trade payables only partially compensated by increase in prepayments, positive NWC effect driven by consolidation of Vodafone Italia as from 1 January 2025
- Exceptional effects (driven by prepayments related to maintenance contracts and licenses, and an increase in inventory) as well as an increase in trade receivables and decrease in trade payables
- 3 Interest proceeds from Vodafone Italia transaction fundings invested until Dec 24 while most of interest payments are due from Q2
- 4 Higher in Q1 25 due to a different payment schedule compared to Q1 24



### Net income impacted by PPA amortisation and additional interest expense



- 1 Changes driven by consolidation of Vodafone Italia as from 1 January 2025
- 2 Lower contribution from Switzerland (CHF -30mn, o/w CHF -18mn adjustments), contribution from Italy (CHF +52mn) compensated by amortisation of intangible assets recognized as part of the provisional purchase price allocation (CHF -63mn) and pension reconciliation (CHF -8mn)
- 3 Higher net interest expense on debt (CHF -39mn) and on lease liabilities (CHF -14mn) mainly due to Vodafone Italia acquisition



# **Guidance for full-year 2025 confirmed**

#### **Financials FY 2024 Guidance FY 2025** Switzerland<sup>2</sup> Italy<sup>2</sup> Group Group Group<sup>4</sup> **Switzerland** Italy CHF mn CHF mn CHF mn FUR mn CHF bn CHF bn EUR bn pro forma restated pro forma<sup>1</sup> 15'358 7'976 15.0-15.2 7'372 7.9-8.0 ~7.3 11'017 Revenue Revenue Incl. EUR c. 50mn integration cost 5'236 **EBITDAaL** 4'064 3'378 1'862 EBITDAaL<sup>5</sup> ~5.0 3.3-3.4 1.6-1.7 Incl. EUR c. 150mn adjusted adjusted adjusted integration cost and EUR c. 50mn adjustments 6 **CAPEX** 2'312 3'047 1'725 **CAPEX** 3.1-3.2 ~1.7 1.5-1.6 1'401 adjusted Incl. EUR c. 200mn adjusted integration cost and EUR c. 50mn 1'752 2'189 1.8-1.9 **OpFCF OpFCF** 1'653 ~1.7 461 0.1-0.2 CAPEX adjustments adjusted adjusted adjusted stable ~0.4 adjusted Leverage<sup>3</sup> 2.4x Leverage ~2.4x Dividend Dividend 22 26 in CHF/share<sup>7,8</sup> in CHF/share 7

'Pro forma': LTM (Jan-Dec 24) figures as if Vodafone Italia consolidated from 1 Jan 2024, restated (harmonisation of accounting policies and reporting) and unaudited.

1) For consolidation purposes CHF/EUR of 0.9513 has been used for FY 2024, 2) Switzerland = new segment naming for Swisscom Switzerland, Italy = new segment naming for Fastweb and Vodafone Italia, 3) Leverage = net debt (incl. lease liabilities) / EBITDA, 4) Group consists of segments Switzerland, Italy and Others (not shown). For consolidation purposes, CHF/EUR of 0.9300 has been used (vs. 0.9513 for FY 2024), 5) Group EBITDAaL guidance 2025 includes expected lease expense of CHF ~1.6bn, 6) CAPEX adjustments for tower consolidation on INWIT network, in connection with INWIT agreement to be reimbursed by Vodafone group as part of the purchase price adjustment, 7) Dividend paid in t+1 (for fiscal year 2024 on 1 April 2025, for fiscal year 2025 in March/April 2026), 8) Upon meeting 2025 guidance, Swisscom plans to propose a dividend of CHF 26/share (payable in 2026)



Q&A





# **Appendix**





# **Group - adjusted EBITDAaL**

in CHF mn		202	24 pro f	orma			YOY						
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
EBITDAaL	1'367	1'367	1'350	1'076	5'044	1'277				-90			
Regulatory litigations	-24				-24					+24			
Transaction cost Vodafone Italia	6	7	5	42	60					-6			
Restructuring cost				13	13								
Adjustments Switzerland	-18	7	5	55	49	0				+18			
Integration cost OPEX				167	167	6							
Adjustments Italy				167	167	6				+6			
Restructuring cost				1	1								
Adjustments Others				1	1	0				+0			
Reconciliation pension cost	-4	-5	-5	-11	-25	4				+8			
Adjustments Group	-4	-5	-5	-11	-25	4				+8			
Adjustments EBITDAaL	-22	2	0	212	192	10				+32			
EBITDAaL adjusted	1'345	1'253	1'350	1'288	5'236	1'287				-58			
Currency effect <sup>1</sup>						1				+1			
At constant currency										-57			



# **Group - adjusted CAPEX and OpFCF**

in CHF mn		202	4 pro fo	orma			202	.5		YOY				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
CAPEX	-897	-715	-733	-770	-3'115	-779				+118				
INWIT consolidation CAPEX	43	7	8	10	68	7				-36				
Integration cost CAPEX						3				+3				
Adjustments Italy	43	7	8	10	68	10				-33				
Adjustments CAPEX	43	7	8	10	68	10				-33				
CAPEX adjusted	-854	-708	-725	-760	-3'047	-769				+85				
Currency effect <sup>1</sup>						-1				-1				
At constant currency										+84				
OpFCF	470	536	617	306	1'929	498				+28				
Adjustments EBITDAaL	-22	2	0	212	192	10				+32				
Adjustments CAPEX	43	7	8	10	68	10				-33				
Adjustments OpFCF	21	9	8	222	260	20				-1				
OpFCF adjusted	491	545	625	528	2'189	518				+27				
Currency effect <sup>1</sup>						0				+0				
At constant currency										+27				



# Switzerland - adjusted EBITDAaL, CAPEX and OpFCF



in CHF mn			2024				202	YOY					
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
EBITDAaL	886	817	847	779	3'329	865				-21			
Regulatory litigations	-24				-24					+24			
Transaction cost Vodafone Italia	6	7	5	42	60					-6			
Restructuring cost				13	13								
Adjustments EBITDAaL	-18	7	5	55	49	0				+18			
EBITDAaL adjusted	868	824	852	834	3'378	865				-3			
CAPEX	-445	-420	-437	-423	-1'725	-423				+22			
No adjustements													
OpFCF	441	397	410	356	1'604	442				+1			
Adjustments EBITDAaL	-18	7	5	55	49	0				+18			
OpFCF adjusted	423	404	415	411	1'653	442				+19			



# **Italy - adjusted EBITDAaL, CAPEX and OpFCF**



in EUR mn		202	4 pro fo	orma			202	:5	YOY					
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
EBITDAaL	480	416	496	294	1'686	422				-58				
Integration cost OPEX				176	176	6				+6				
Adjustments EBITDAaL				176	176	6				+6				
EBITDAaL adjusted	480	416	496	470	1'862	428				-52				
CAPEX	-477	-304	-313	-378	-1'472	-382				+95				
INWIT consolidation CAPEX	46	6	9	10	71	8				-38				
Integration cost CAPEX						3				+3				
Adjustments CAPEX	46	6	9	10	71	11				-35				
CAPEX adjusted	-431	-298	-304	-368	-1'401	-371				+60				
OpFCF	3	112	183	-84	214	40				+37				
Adjustments EBITDAaL	0	0	0	176	176	6				+6				
Adjustments CAPEX	46	6	9	10	71	11				-35				
Adjustments OpFCF	46	6	9	186	247	17				-29				
OpFCF adjusted	49	118	192	102	461	57				+8				



# **Cautionary statement regarding forward looking statements**

- "This communication contains statements that constitute "forward-looking statements". In this communication, such forward-looking statements include, without limitation, statements relating to our financial condition, results of operations and business and certain of our strategic plans and objectives.
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